

The Deputy Director of Central Intelligence

Washington, D.C. 20505

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9 October 1987

Mr. William G. Hyland  
Editor  
Foreign Affairs  
58 East 68th Street  
New York, N.Y. 10021

Dear Bill:

Enclosed is the "de-speechified" version of the my Princeton speech on "CIA and the Making of American Foreign Policy," with nearly all of the additions and changes you suggested. Thanks for your guidance. Also enclosed is a word processing disk (Wang Alliance) containing the article. Don't hesitate to call if you feel additions or corrections are needed.

I'm pleased the piece will appear in Foreign Affairs. Again, thanks for your help.

Regards,

Robert M. Gates

Enclosures:  
As Stated

Orig - Adse via Federal Express (Air Bill #4355936594)

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CIA and the Making of American Foreign Policy  
by Robert M. Gates  
Deputy Director of Central Intelligence

Over the years, public views of CIA and its role in American foreign policy have been shaped primarily by movies, television, novels, newspapers, books by journalists, headlines growing out of Congressional inquiries, exposes by former intelligence officers, and essays by experts who have never served in American intelligence and by some who have served and still never understood our role. CIA is said to be an invisible government and yet is the most visible, most externally scrutinized and most publicized intelligence service in the world. While CIA sometimes is able to refute publicly allegations and criticism, usually it must remain silent. The result is a contradictory melange of images of CIA and very little understanding of its real role in American government.

Because of a general lack of understanding of CIA's role, a significant controversy such as Iran-Contra surfaces anew broader problems of the proper relationship between intelligence and the policymaker. It raises questions whether CIA slants or "cooks" its intelligence analysis to support covert actions or policy, and the degree to which policymakers

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